Appendix F

Use of Capital Receipts Flexibility 2016/17-18/19

Using the powers under the Governments' guidance on the flexible use of capital receipts, the table below summarises the business cases for initiatives which have applied capital receipts to fund revenue expenditure:

Description of project and aims	Qualifying Expenditure	Expenditure 2016/17-2018/19 £000
LD - Supporting the transformation of the Learning Disability service as part of the externalisation to the Dimensions social enterprise.	Costs to undertake the necessary work to create the new social enterprise and provide support as required once it begins operation, including costs of reducing staffing numbers. (as per Council paper July 2016)	6,078
Corporate Change Programme – work to support a number of transformation projects across the authority as part of the Core Council Programme, including the Financial Imperative Programme to reduce budget.	Staff time	4,971
ICT transformation – a number of projects to upgrade SCC's systems and networks to improve efficiency and support the Technology and People (TAP) programme.	Staff time and system development	1,852
Broadband – the Connecting Devon and Somerset programme to bring highspend broadband connectivity to communities and businesses to rural areas that are not deemed commercially viable by providers. The aim is to increase business relocation and activity within Somerset – improving Business Rates and Council Tax yields.	Project management, technical assurance and similar delivery costs that are not included within the grant agreements with BDUK / MHCLG.	201
Libraries – the review of the current service and proposals for future delivery and redesign, as reported to the Cabinet October 2018.	Staff time, consultations and community events, including time to analyse data and feedback. Support from legal, finance and property leads.	265
Registration – to make the service more accessible electronically and to reduce administrative activity in the future.	Development of new system.	30

Leisure decommissioning – the project to consider the end of the 1610 contract and transfer of sites / provision to schools, to consider any future provision. The aim is reduced direct costs of provision falling on SCC.	Staff time to consider options and consult with schools and academies about taking on assets and leisure provision.	49
Corporate affairs – 5 transformational posts within Customers and Communities to make future savings, and to improve communications channels and customer experience.	Staff time	154
Property – a number of development projects across the Council's estate to rationalise the property usage / support the asset strategy, including A Block at County Hall.	Staff time	206
Children's Fund Support Services (FSS) — improvements to the service delivery of Early Help/ getset and a focus on reducing the need to occupy a number of getset buildings.	Staff time	118
Adopt South West regional adoption agency (RAA) – the launch of a new partnership agency aimed at improving the adoption process through more efficient matching and family finding, coordinated adopter recruitment and a consistent offer of adoption support.	Staff time to ensure setup of the agency and the transition to the new way of working could be effectively achieved.	50
ECI commissioning – to develop the approach to future commissioning of services, to improve the Value For Money that can be delivered and to produce future savings from, e.g. reprocurement exercises.	Staff time	25
Community governance – Cabinet member for Education and Transformation involvement in work on transformational activity.	Member time	6.5
Redundancy costs – in some instances reducing the numbers of staff employed to achieve the reform of services may require severance payments and compensation to the Pension fund for the cost savings to be achieved.	Severance payments and for members of the Pension fund, pension fund strain payments made to the fund	1,000 + 1,000 (additional MTFP sale + 18/19 base budget)